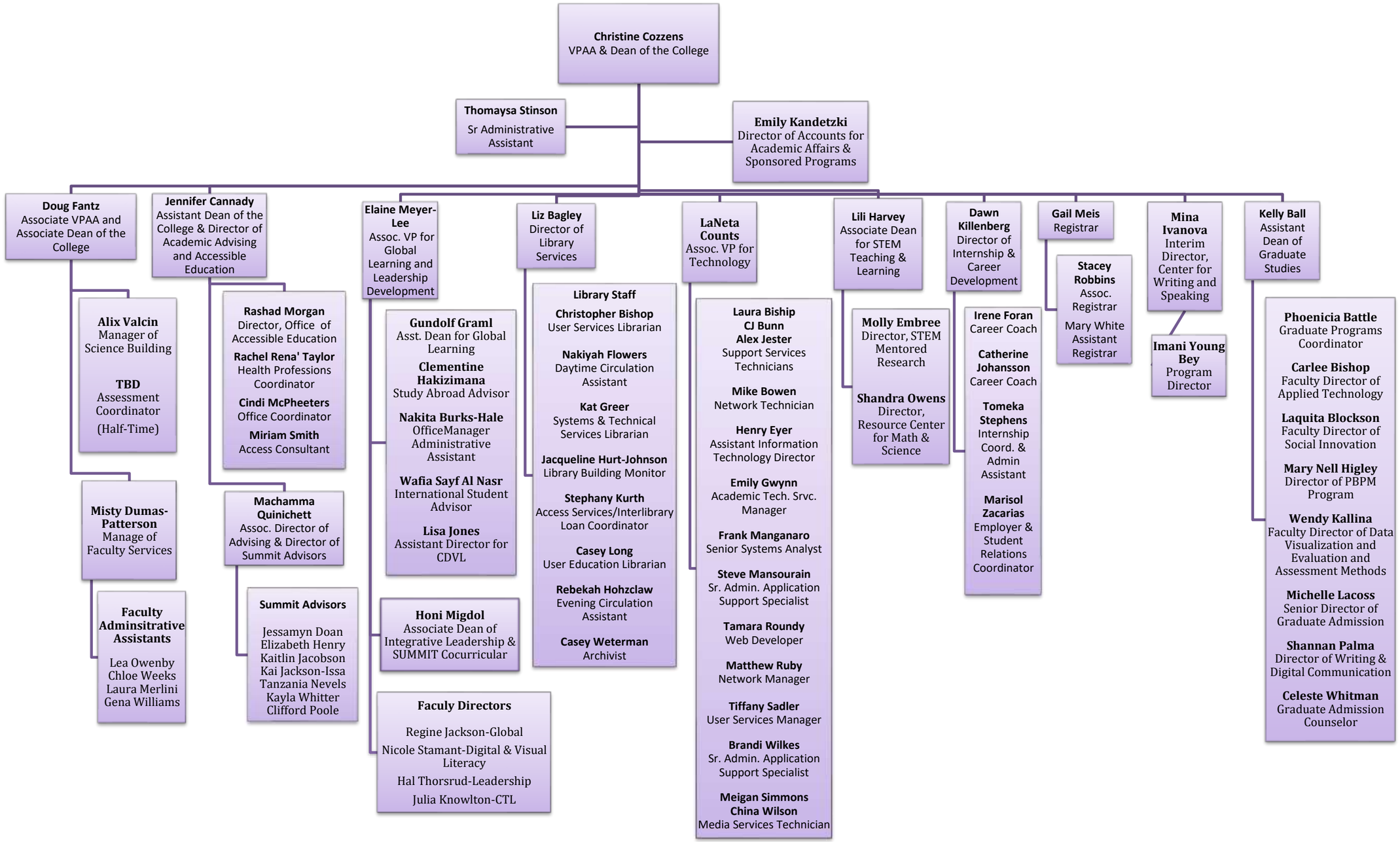Academic Affairs – September 2019